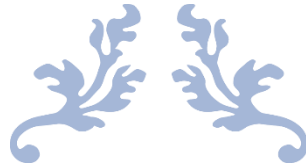


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TRANSFORMING CHALLENGED NEIGHBORHOODS AND COMMUNITIES

by Coordinating Outside-In (Economic Capitol Development) with
Inside-Out (Human Capitol Development) Policies and Practices



*Outside-In¹ and Inside-Out² policies and practices enable Justice (Equitable Outcomes) and Freedom (Fair Access to the nation's fountains of opportunity) that together accelerate the recovery and transformation of challenged neighborhoods and communities. This aim is consistent with our country's Declaration of Independence and with nearly 90 percent of the United Nation's 17 development goals. **Alone, neither Outside-In nor Inside-Out policies will achieve these goals.** Both policy types together—each in coordination with the other and each synergizing the other—are necessary for accelerated recovery and transformation of challenged neighborhoods and communities. We first examine historical foundations motivating recommended policies and practices and then outline how these policies and practices can now be implemented administratively and strategically in each community and associated neighborhoods choosing to participate.*

¹ Offering affordable housing, improving existing housing stock, and *especially* increasing level of home ownership

² (1) Closing achievement gaps; (2) creating safe neighborhoods; (3) creating healthy neighborhoods; (4) enhancing family health; (5) enhancing mental health; and (6) enhancing physical health

Transforming our Neighborhoods and Communities:

been there...done that...can do it again!



HATSHEPSUT, 1507-1458 BC, was probably the third female pharaoh in ancient Egyptian history. Cleopatra, who also was pharaoh, ruled some 14 centuries later—around 51 BC. As pharaoh, Hatshepsut undertook ambitious building projects which made her famous then and now. Today, her personal and civic accomplishments, along with her capacity to overcome withering forces of sexism in her day, arouse and kindle our sense of hope what we, too, also like the biblical Nehemiah, can promote the recovery and transformation of our neighborhoods and communities.

We can affirm our tradition

by convincing legislative bodies and housing authorities of the wisdom and value of coordinating outside-in strategies (economic capital development) with inside-out strategies (human capital development) that *together* are required to transform quality of life in challenged neighborhoods and communities.

Motivation and Enablement

*Justice Works*³ to materialize our nation's vision articulated 243 years ago: ***We hold these truths to be self-evident, that all men are created equal, that they are endowed by their Creator with certain unalienable Rights, that among these are Life, Liberty and the pursuit of Happiness*** (Declaration of Independence, 1776).

Although the Declaration of Independence postulates all are **created equal** under *Laws of Nature* and *Nature's God*, some are **made unequal** by policies and practices that historically and continuingly deny inalienable rights to Life, Liberty, and the pursuit of Happiness for all. We are unwaveringly committed to the discovery and implementation of remedies that materialize this noble and sacred vision of equality with inalienable rights. *Justice Works* to 'make equal' that which was 'created equal' even in places 'made unequal' planfully or inadvertently. We honor this noble vision by enabling a suite of theory-grounded and evidence-based policies and practices that accelerate the recovery and transformation of neighborhoods and communities by...

1. Closing Achievement Gaps,
2. Creating Safe Neighborhoods,
3. Creating Healthy Neighborhoods,
4. Enhancing Family Health,
5. Enhancing Mental Health, and
6. Enhancing Physical Health.

Justice Works policies and practices have been supported by **State Representatives Jake Wheatly and Ed Gainey (front runner for the next mayor of Pittsburgh); Allegheny County Councilman Dewitt Walton; current Pittsburgh Mayor William Peduto; Pittsburgh City Councilmen Reverend Ricky Burgess, Daniel Lavelle, and Cory O'Connor; by each of the five winners in the May 16, 2017 Pittsburgh School Board Primary Election; and by the Commission for Justice Works which represents a broad range of faith-based Protestant, Catholic, and Islamic leaders.** Presently, **Braddock** (borough council president Tina Doose and borough council members), **Lincoln-Larimer** (Pittsburgh City Councilman Rev. Burgess), **Hill District and Northside** (Pittsburgh City Councilman Lavelle), **Hazelwood** (Pittsburgh City Councilman O'Connor), and **Aliquippa** (Mayor Dwan Walker) are identified as priority demonstration sites.

Our response to abounding disparities characterizing and destroying life in local and neighboring communities:

Implement Outside-In and Inside-Out policies and practices together

to enable Justice and Freedom

that together promote the recovery and transformation of challenged communities,

Justice (eliminating disparities)
Freedom (removing barriers to our nation's fountains of opportunity)

thus materializing our nation's vision articulated 243 years ago: ***We hold these truths to be self-evident, that all men are created equal, that they are endowed by their Creator with certain unalienable Rights, that among these are Life, Liberty and the pursuit of Happiness.***

³ taylor@pitt.edu: Archived History Maker. Former Postdoctoral Fellow in Child and Adolescent Psychology at the Menninger Clinic in Topeka, KS; former Director of the Clinical Psychology Center, former Chair of the Graduate Program in Social Psychology, and former chair of the Department of Africana Studies, University of Pittsburgh; President and Founder, Center for Family Excellence, Inc., Pittsburgh, PA; recipient of the Distinguished Psychologist Award of the international Association of Black Psychologists, the Alan Lesgold Award for Excellence in Urban Education, the Chancellor's Public Service Award from the University of Pittsburgh, the Pitt Black Alumni's Civil Rights Pioneer Award, and the 2017 College of General Studies Students' Choice Award. As former chair of the Racial Justice Committee, he coordinated a national strategy which attracted and graduated the largest number of black PhD's in the history of Pitt's Department of Psychology. These former students now serve as tenured professors, department chairs, college deans, provosts, and presidents and as successful civic leaders, elected politicians, agency heads, and clinical practitioners. Professionally, he has been a lifelong practitioner and patron of justice—Pre-K to PhD and beyond.